



# **PRINCE2-Exams**

## **Exam Questions PRINCE2-Foundation**

PRINCE2 Foundation exam

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#### NEW QUESTION 1

- (Exam Topic 2)

Which is the first task of PRINCE2's recommended approach to 'defining and analyzing the products'?

- A. Creating a product flow diagram
- B. Writing the product description
- C. Writing a project product description
- D. Documenting the plan

**Answer:** A

#### NEW QUESTION 2

- (Exam Topic 2)

Identify the missing word in the following sentence.

[ ? ] is the measurable decline resulting from a negative outcome.

- A. An exception
- B. A dis-benefit
- C. An off-specification
- D. A risk

**Answer:** B

#### NEW QUESTION 3

- (Exam Topic 2)

In a commercial environment, which process links the team manager and the PRINCE2 method used in a project?

- A. Directing a project
- B. Managing product delivery
- C. Managing a stage boundary
- D. Initiating a project

**Answer:** B

#### Explanation:

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

#### NEW QUESTION 4

- (Exam Topic 2)

Which is a true statement about acceptance criteria?

- A. Acceptance criteria are used to produce the customer's quality expectations
- B. Acceptance criteria are less specific and precise than customer's quality expectations
- C. Once agreed, acceptance criteria CANNOT be changed
- D. Acceptance criteria should be agreed between the customer and the supplier

**Answer:** D

#### NEW QUESTION 5

- (Exam Topic 2)

Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

- A. Defined roles and responsibilities
- B. Learn from experience
- C. Manage by exception
- D. Focus on products

**Answer:** B

#### Explanation:

Reference <https://www.prince2primer.com/academy/uncategorized/>

#### NEW QUESTION 6

- (Exam Topic 2)

What does the communication management approach define?

- \* 1. How versions of products will be described on information sent to interested parties
- \* 2. How information should be sent to interested parties
- \* 3. How often information should be sent to interested parties
- \* 4. How the PRINCE2 roles will be combined during the project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:**

B

#### NEW QUESTION 7

- (Exam Topic 2)

Which PRINCE2 principle is being applied when tolerances are set to establish limits of authority and accountability?

- A. Continued business justification
- B. Defined roles and responsibilities
- C. Manage by exception
- D. Manage by stages

**Answer: C**

**Explanation:**

Reference

[http://prince2.wiki/Manage\\_by\\_exception](http://prince2.wiki/Manage_by_exception)

#### NEW QUESTION 8

- (Exam Topic 2)

Which theme establishes the mechanisms to control against baselines by providing a forecast for the project's objectives and continued viability?

- A. Business case
- B. Plans
- C. Change
- D. Progress

**Answer: A**

#### NEW QUESTION 9

- (Exam Topic 2)

Which is a purpose of a Lessons Log?

- A. Note any lessons that are raised in Checkpoint Reports
- B. Record that corrective action is being taken
- C. Escalate lessons to the Project Board
- D. Raise improvements with Project Assurance

**Answer: A**

#### NEW QUESTION 10

- (Exam Topic 2)

What is a goal of the 'implement' step within the recommended risk management procedure?

- A. To prepare specific management responses to identified risks
- B. To monitor the effectiveness of actioned risk responses
- C. To estimate the risk to the project in terms of probability and impact
- D. To communicate information related to the risks faced by the project

**Answer: C**

#### NEW QUESTION 10

- (Exam Topic 2)

What is the change authority role permitted to authorize?

- A. Risks to the project
- B. Adjustments to the limits on the change budget
- C. Changes to stage tolerance
- D. Changes to the project that do not exceed a defined budget

**Answer: D**

#### NEW QUESTION 12

- (Exam Topic 2)

Which is a purpose of the 'initiating a project' process?

- A. To decide if it is worthwhile to initiate a project
- B. To decide on the project approach
- C. To establish solid foundations for a project
- D. To identify the number of work packages required

**Answer: C**

**Explanation:**

Reference

[http://prince2.wiki/Initiating\\_a\\_Project#Objective](http://prince2.wiki/Initiating_a_Project#Objective)

#### NEW QUESTION 17

- (Exam Topic 2)

What is the minimum number of management stages required by PRINCE2?

- A. Two stages: to initiate and to deliver the project
- B. One stage: to cover the whole project
- C. Three stages: to initiate, to deliver and to close the project
- D. Four stages: to start, to initiate, to deliver and to close the project

**Answer:** A

#### NEW QUESTION 21

- (Exam Topic 2)

How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Create an Exception Report
- B. Create a Highlight Report
- C. Raise an issue
- D. Grant a concession

**Answer:** C

#### NEW QUESTION 26

- (Exam Topic 2)

What must be included in the risk management approach, as a minimum requirement for applying the risk theme?

- A. A description of the risk management procedure
- B. An explanation of the company's risk appetite
- C. The names of the assigned actionees for each risk
- D. Estimations of the likelihood and impact of risks

**Answer:** A

#### Explanation:

Reference <https://www.prince2primer.com/prince2-2017-risk-theme-changes/>

#### NEW QUESTION 28

- (Exam Topic 2)

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Project Support
- D. Administrator

**Answer:** D

#### NEW QUESTION 29

- (Exam Topic 2)

Identify the missing words in the following sentence.

The six aspects of project performance to be managed are [ ? ] costs, timescales and scope.

- A. benefits, change, risk,
- B. benefits, quality, risk,
- C. change, quality, risk,
- D. benefits, change, quality,

**Answer:** B

#### Explanation:

Reference:

[http://prince2.wiki/Introduction:\\_The\\_PRINCE2\\_Foundation\\_Training\\_Manual](http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual)

#### NEW QUESTION 33

- (Exam Topic 2)

Which is a purpose of a quality register?

- A. To record cross-references to issues relating to the quality of the products
- B. To record the date a completed work package was received
- C. To provide the status of quality activities carried out for completed products
- D. To capture quality concerns about completed products

**Answer:** B

#### NEW QUESTION 37

- (Exam Topic 2)

Which management product is used to record relationships between specialist products?

- A. Change control approach
- B. Configuration item record
- C. Issue register
- D. Product status account

**Answer:** B

#### NEW QUESTION 42

- (Exam Topic 2)

Which describes a risk effect?

- A. The uncertainty expressed as a negative or favourable occurrence
- B. The issue which is affecting the project and has resulted in a risk
- C. The impact(s) on the project objectives should the threat or opportunity occur
- D. The change in the status of a risk in response to actions taken to control it

**Answer:** C

#### NEW QUESTION 45

- (Exam Topic 2)

Which is a benefit of using PRINCE2?

- A. It promotes consistency of project work and the ability to reuse project assets.
- B. It includes techniques for critical path analysis and earned value analysis
- C. It enables a project manager to be accountable for the success of a project
- D. It prevents any changes once the scope of a project has been agreed

**Answer:** A

#### NEW QUESTION 50

- (Exam Topic 2)

Which statement about time-driven controls is CORRECT?

- A. Time-driven controls are used for monitoring the progress of work packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An exception report is a time-driven control

**Answer:** A

#### Explanation:

Reference

[http://prince2.wiki/Progress#Event-Driven\\_and\\_Time-Driven\\_Controls](http://prince2.wiki/Progress#Event-Driven_and_Time-Driven_Controls)

#### NEW QUESTION 51

- (Exam Topic 2)

Which role is responsible for ensuring the project is justified in terms of cost?

- A. Project manager
- B. Executive
- C. Senior user
- D. Senior supplier

**Answer:** B

#### NEW QUESTION 53

- (Exam Topic 2)

How often should the 'controlling a stage' process be used during a project?

- A. Once, for the whole project
- B. For each delivery stage in the project
- C. Whenever the project board meets
- D. Twice, for initiation and for the rest of the project

**Answer:** B

#### NEW QUESTION 58

- (Exam Topic 2)

What is performed as part of the recommended risk management procedure?

- A. A budget to investigate issues is allocated
- B. Risk management practices are reviewed to ensure that they are performed effectively
- C. Information about risks to the projects is sent to project stakeholders
- D. Conflicts between the project and the programme board are resolved

**Answer:** A

**Explanation:**

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/prince2-risk-management-procedure>

**NEW QUESTION 61**

- (Exam Topic 2)

Which process is used to define how baselines will be established and controlled?

- A. Controlling a stage
- B. Directing a project
- C. Initiating a project
- D. Starting up a project

**Answer:** D

**Explanation:**

Reference

<http://prince2.wiki/Quality>

**NEW QUESTION 64**

- (Exam Topic 2)

Which is an objective of the 'managing a product delivery' process?

- A. To ensure the business case is regularly reviewed
- B. To assess whether the stage products have been approved
- C. To deliver the planned specialist products within tolerance
- D. To request authorization to start the next stage

**Answer:** C

**Explanation:**

Reference

[http://prince2.wiki/Managing\\_Product\\_Delivery#Objective](http://prince2.wiki/Managing_Product_Delivery#Objective)

**NEW QUESTION 66**

- (Exam Topic 2)

What is a supplier of a PRINCE2 project responsible for?

- A. Providing the project mandate
- B. Providing resources to deliver the project outputs
- C. Establishing the project's governance
- D. Realizing the benefits from the project

**Answer:** B

**Explanation:**

Reference

<http://prince2.wikidot.com/senior-supplier>

**NEW QUESTION 68**

- (Exam Topic 2)

Which is a purpose of a project brief?

- A. To act as a base document which enables the project board to assess progress
- B. To provide a sound basis for project initiation
- C. To define how the achievement of the project's benefits can be measured
- D. To provide a description of the means and frequency of communication

**Answer:** B

**Explanation:**

<http://www.prince2how2.com/2014/12/prince2-project-brief-template.html>

**NEW QUESTION 69**

- (Exam Topic 2)

Which statement about project roles is CORRECT?

- A. The project organization must be defined using the roles and responsibilities in PRINCE2
- B. The project team structure defined in PRINCE2 must be used, but other roles may be added
- C. The project board roles defined in PRINCE2 must be used, but other roles can be defined as required
- D. Any role can be defined as required the responsibilities defined in PRINCE2 are fulfilled

**Answer:** C

#### NEW QUESTION 71

- (Exam Topic 2)

Which is a purpose of the 'identify the risks' step within the recommended risk management procedure?

- A. To identify responses to risks documented in the business case
- B. To identify information about the project environment and objectives
- C. To identify the roles to be involved in risk management activities
- D. To identify uncertainties that may impact on the delivery of the project objectives

**Answer:** D

#### Explanation:

Reference

[http://prince2.wiki/Risk#The\\_Risk\\_Management\\_Procedure](http://prince2.wiki/Risk#The_Risk_Management_Procedure)

#### NEW QUESTION 74

- (Exam Topic 2)

Which process is used by the project board to respond to an exception report?

- A. Controlling a stage
- B. Managing a stage boundary
- C. Managing product delivery
- D. Directing a project

**Answer:** D

#### NEW QUESTION 79

- (Exam Topic 2)

What information about benefits management must be documented to meet the minimum requirements for applying the business case theme?

- A. The senior user's responsibilities for realizing benefits
- B. Statements of actual versus forecast benefits at reviews
- C. The management actions needed to ensure benefits are realized
- D. No specific documents related to benefits are necessary

**Answer:** A

#### NEW QUESTION 80

- (Exam Topic 2)

How does the project plan help to support the 'manage by stages' principle?

- A. By identifying the customer's quality expectations
- B. By defining products to ensure they are fit for purpose
- C. By identifying the major control points and milestones
- D. By estimating the timescales and costs of the project

**Answer:** C

#### Explanation:

Reference

[http://prince2.wiki/Manage\\_by\\_stages](http://prince2.wiki/Manage_by_stages)

#### NEW QUESTION 83

- (Exam Topic 2)

Which are advantages of a clear end to a project?

- \* 1. No further costs will be incurred by the project
- \* 2. Project products will be transferred to operations and support
- \* 3. All benefits will have been achieved
- \* 4. The project brief will be re-baselined

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** A

#### Explanation:

Reference

[http://prince2.wiki/Closing\\_a\\_Project](http://prince2.wiki/Closing_a_Project)

#### NEW QUESTION 85

- (Exam Topic 2)

Which is a purpose of the 'directing a project' process?



- A. To create and authorize the project mandate
- B. To ensure that work on products allocated to the team is authorized and agreed
- C. To control the day-to-day running of the project
- D. To delegate day-to-day management of the project to the project manager

**Answer:** D

**Explanation:**

Reference: <https://www.prince2primer.com/directing-a-project-in-prince2/>

#### NEW QUESTION 86

- (Exam Topic 2)

Which is a purpose of the Starting up a Project process?

- A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- B. Define the means of communication between the project and corporate or programme management
- C. Define the project controls
- D. Record any identified risks in the Risk Register

**Answer:** A

#### NEW QUESTION 91

- (Exam Topic 2)

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

- A. Controlling a Stage
- B. Closing a Project
- C. Directing a Project
- D. Managing a Stage Boundary

**Answer:** D

#### NEW QUESTION 96

- (Exam Topic 2)

Which theme estimates the cost of delivering the project?

- A. Business case
- B. Change
- C. Plans
- D. PROGEESS

**Answer:** A

**Explanation:**

Reference  
[http://prince2.wiki/Business\\_Case](http://prince2.wiki/Business_Case)

#### NEW QUESTION 99

- (Exam Topic 2)

Which is an objective of the 'initiating a project' process?

- A. To ensure that baselines are established and controlled
- B. To ensure that the business case is kept under review
- C. To ensure that the planned products are delivered within tolerances
- D. To ensure that user acceptance of the products is confirmed

**Answer:** C

**Explanation:**

Reference  
[http://prince2.wiki/Initiating\\_a\\_Project#Objective](http://prince2.wiki/Initiating_a_Project#Objective)

#### NEW QUESTION 100

- (Exam Topic 2)

Identify the missing words in the following sentence. A Project Manager agrees the [ ? ] with a Team Manager.

- A. project cost tolerance
- B. stage cost tolerance
- C. Work Package cost tolerance
- D. product cost tolerance

**Answer:** C

#### NEW QUESTION 104

- (Exam Topic 2)

Identify the missing word in the following sentence relating to one of the principles: A PRINCE2 project should have [?] defined for each project objective.

- A. themes
- B. principles
- C. processes
- D. tolerances

**Answer:** D

#### NEW QUESTION 108

- (Exam Topic 2)

Identify the missing words in the following sentence. A risk budget is a sum of money included in the [ ? ] and set aside to fund specific management responses to a project's threats and opportunities.

- A. change budget
- B. project budget
- C. project's cost tolerance
- D. project's risk tolerance

**Answer:** B

#### NEW QUESTION 113

- (Exam Topic 2)

Which document should record the agreed amount of risk budget for a project?

- A. Project Brief
- B. Project Plan
- C. Risk Management Strategy
- D. Risk Register

**Answer:** B

#### NEW QUESTION 116

- (Exam Topic 2)

Which is a minimum requirement for applying the quality theme?

- A. Appraisal methods of quality control must be carried out on products
- B. A record must be kept of all the quality management activities that are planned
- C. The quality review technique must be used when reviewing products
- D. The quality management approach must align with corporate standards

**Answer:** B

#### NEW QUESTION 120

- (Exam Topic 2)

Which is a difference between management and technical stages?

- A. Management stages require planning and technical stages do not
- B. Technical stages can overlap and management stages cannot
- C. Management stages deliver products and technical stages do not
- D. Technical stages require resources and management stages do not

**Answer:** B

#### NEW QUESTION 122

- (Exam Topic 2)

Which is a responsibility of the project board?

- A. To manage the team managers and project support
- B. To ensure production of the project's outputs
- C. To ensure effective communication with external stakeholders
- D. To implement the change control approach

**Answer:** C

#### Explanation:

Reference:

[http://prince2.wiki/Organization#Project\\_Board](http://prince2.wiki/Organization#Project_Board)

#### NEW QUESTION 124

- (Exam Topic 2)

Identify the missing words in the following sentence.

The role of [ ? ] is assigned to the project manager if it is not allocated to another person.

- A. change authority
- B. project assurance
- C. project support
- D. senior user

**Answer:** C

**Explanation:**

Reference

[http://prince2.wiki/Roles\\_and\\_responsibilities](http://prince2.wiki/Roles_and_responsibilities)

#### NEW QUESTION 127

- (Exam Topic 2)

Which is a minimum requirement for applying the 'change' theme?

- A. Specify in the change control approach the means by which project products will be protected
- B. Document the format and contents of the issue register
- C. Produce issue reports to document the impact assessment for requests for change
- D. Delegate the change authority to the senior supplier(s) for supplier off-specifications

**Answer:** C

#### NEW QUESTION 130

- (Exam Topic 2)

Identify the missing words in the following sentence.

When proposed changes [ ? ], the change authority must refer the decision back to the project board.

- A. are below the agreed change budget
- B. are objected to by team members
- C. are rejected by the change authority
- D. exceed the agreed change budget

**Answer:** D

#### NEW QUESTION 131

- (Exam Topic 2)

What is a risk actionee responsible for?

- A. Identifying risks to the project that might occur in their department
- B. Owning and authorizing the use of the risk budget to fund risk responses
- C. Managing, monitoring and controlling of all aspects of an assigned risk
- D. Carrying out a risk response action to respond to a particular risk

**Answer:** D

#### NEW QUESTION 136

- (Exam Topic 2)

Which is a purpose of the 'directing a project' process?

- A. To exercise overall control over the project
- B. To take corrective action to control risks and issues
- C. To do the minimum in order to decide whether the project is feasible
- D. To update the project plan before the next stage

**Answer:** A

**Explanation:**

Reference

[http://prince2.wiki/Directing\\_a\\_Project#Purpose](http://prince2.wiki/Directing_a_Project#Purpose)

#### NEW QUESTION 137

- (Exam Topic 2)

Which should be provided by corporate or programme management before the Starting up a Project process commences?

- A. A Project Brief
- B. Sufficient information to identify the prospective Executive
- C. The Project Initiation Documentation
- D. Authority to initiate a project

**Answer:** B

#### NEW QUESTION 141

- (Exam Topic 2)

Which product defines how the project board should approve the management products produced during the 'initiating a project' process?

- A. Communication management approach
- B. Quality management approach
- C. Project plan
- D. Initiation stage plan

**Answer:** C

#### NEW QUESTION 143

- (Exam Topic 2)

Which is a key decision made during the 'directing a project' process?

- A. Select and appoint the project executive
- B. Approve the project manager role description
- C. Confirm that the benefits management approach addresses all expected benefits
- D. Approve the proposed project mandate

**Answer:** B

#### Explanation:

Reference

<https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-princ>

#### NEW QUESTION 148

- (Exam Topic 2)

Which is a purpose of the Risk Register?

- A. Describe the risk management techniques and standards to be applied to the project
- B. Act as a central record of information relating to the identified risks for the project
- C. Act as a repository for informal issues
- D. List the responsibilities for achieving an effective risk management procedure

**Answer:** B

#### NEW QUESTION 149

- (Exam Topic 1)

Which process is triggered towards the end of the final stage when all the assigned work has been completed?

- A. Managing a Stage Boundary
- B. Managing Product Delivery
- C. Closing a Project
- D. Controlling a Stage

**Answer:** C

#### NEW QUESTION 150

- (Exam Topic 1)

Which is NOT a purpose of the Initiating a Project process?

- A. Enable a Project Board decision about the commitment of resources to a project
- B. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
- C. Establish solid foundations for a project
- D. Enable the Project Board to decide whether it is worthwhile to initiate a project

**Answer:** D

#### NEW QUESTION 154

- (Exam Topic 1)

What takes place during the Closing a Project process?

- A. The post-project benefits reviews are performed
- B. Ownership of the project's products is transferred to the customer
- C. An End Stage Report is prepared for the final stage
- D. The project closure notification is reviewed and approved

**Answer:** B

#### NEW QUESTION 155

- (Exam Topic 1)

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

**Answer:** A

#### NEW QUESTION 157

- (Exam Topic 1)

Which product documents the information needed to demonstrate continued business justification?

- A. Business Case
- B. Communication Management Strategy
- C. Project Product Description
- D. Quality Management Strategy

**Answer:** A

#### NEW QUESTION 158

- (Exam Topic 1)

Which process covers the work done by external suppliers who may NOT be using PRINCE2?

- A. Closing a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

**Answer:** C

#### NEW QUESTION 162

- (Exam Topic 1)

Which is an objective of the Managing Product Delivery process?

- A. Sign-off completed Work Packages
- B. Ensure the Business Case is kept under review
- C. Report progress to the Project Board
- D. Ensure that work on products is authorized and agreed with the team

**Answer:** D

#### NEW QUESTION 163

- (Exam Topic 1)

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

- A. Capture
- B. Examine
- C. Propose
- D. Decide

**Answer:** C

#### NEW QUESTION 167

- (Exam Topic 1)

Which product records any project outcomes perceived as negative by stakeholders?

- A. Business Case
- B. Project Plan
- C. Communication Management Strategy
- D. Project Product Description

**Answer:** A

#### NEW QUESTION 168

- (Exam Topic 1)

What is an off-specification?

- A. A new requirement
- B. A quality tolerance
- C. A type of issue
- D. A major risk

**Answer:** C

#### NEW QUESTION 173

- (Exam Topic 1)

Which is the Issue Register NOT used for?

- A. Capture external events that are impacting a stage
- B. Record information about a deviation in stage tolerance
- C. Capture any threats or opportunities that might have an impact on a stage
- D. Record any problems identified when authorizing a Work Package

**Answer:**

C

#### NEW QUESTION 174

- (Exam Topic 1)

What product is used to maintain a record of those who have an interest in the project and their information requirements?

- A. Project Plan
- B. Communication Management Strategy
- C. Project Brief
- D. Project Product Description

**Answer: B**

#### NEW QUESTION 176

- (Exam Topic 1)

Which is NOT included in the PRINCE2 definition of a project?

- A. A project is a temporary organization
- B. A project's purpose is to deliver one or more business products
- C. A project is part of 'business as usual'
- D. A project is based on an agreed Business Case

**Answer: C**

#### NEW QUESTION 177

- (Exam Topic 1)

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

**Answer: B**

#### NEW QUESTION 182

- (Exam Topic 1)

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- A. Raise a request for change
- B. Raise an off-specification
- C. Write an Exception Report
- D. Amend the Work Package

**Answer: B**

#### NEW QUESTION 185

- (Exam Topic 1)

Who should act as the communication channel between a project and corporate or programme management?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

**Answer: A**

#### NEW QUESTION 188

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