Scrum

Exam Questions PSM-I

Professional Scrum Master I

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NEW QUESTION 1
A Scrum Master is working with a Development Team that has members in different physical locations. The Development Team meets in a variety of meeting rooms and has much to do logistically (for example, set up conference calls) before the Daily Scrum. What action should the Scrum Master take?

A. Allow the Development Team to self-manage and determine for itself what to do.
B. Set up the meeting and tell the Development Team that is how it will be done.
C. Ask the Development Team members to alternate who is responsible for meeting setup.
D. Inform management and ask them to solve it.

Answer: A

NEW QUESTION 2
The Product Backlog is ordered by:

A. The Product Owner with the most valuable items placed at the top.
B. Risk, where safer items are at the top, and riskier items are at the bottom.
C. Items are randomly arranged.
D. Size, where small items ale at the top and large items are at the bottom.

Answer: A

NEW QUESTION 3
Currently, your Development Teams are organized to address a single layer only (for example, front end, middle tier, back end, and interfaces). What are three things to consider when deciding to move away from such component teams toward feature teams? (Choose three.)

A. You cannot do Scrum without feature teams.
B. Productivity may suffer when making this kind of move.
C. Getting support from the business side first helps.
D. Feature teams have less communication overhead.
E. With feature teams, it is easier to calculate the productivity per team.

Answer: BCD

NEW QUESTION 4
Which three of the following are time-boxed events in Scrum? (Choose the best three answers.)

A. Release Planning.
B. Release Retrospective.
C. Sprint Retrospective.
D. Sprint Planning.
E. Sprint Testing.
F. Sprint 0.
G. Daily Scrum.

Answer: CDG

NEW QUESTION 5
A Scrum Team is only allowed to meet with stakeholders during Sprint Review.

A. True
B. False

Answer: B

NEW QUESTION 6
Which three of the following are true about Scrum? (Choose the best three answers.)

A. Scrum implements self-management by replacing Project Managers with Scrum Masters.
B. Each component of Scrum serves a specific purpose and is essential to Scrum's success and your usage of Scrum to develop complex products.
C. Scrum is a methodology where you can pick and choose which parts of Scrum you think will work for your environment.
D. Scrum is a framework for developing and sustaining complex products.
E. Scrum is based on empiricism and lean thinking.

Answer: BDE

NEW QUESTION 7
When a Development Team is having trouble delivering a working Increment because they don't understand a functional requirement, what should they do?

A. Add a specialist to the Development Team.
B. Partially complete the functionality, and discuss the remaining work at the Sprint Review.
C. Collaborate with the Product Owner to determine what is possible and acceptable.
D. Defer the work to a more appropriate Sprint.

Answer: C

NEW QUESTION 8
When does the second Sprint start?

A. Once the architectural changes for the second Sprint have been approved by the senior architect.
B. After the Product Backlog for the second Sprint has been selected.
C. Immediately after the first Sprint.
D. After the customer completes acceptance testing of the first Sprint.

Answer: C

NEW QUESTION 9
Who creates a Product Backlog Item's estimate?

A. The Development Team after clarifying requirements with the Product Owner.
B. The Product Owner with input from the Development Team.
C. The most senior people in the organization, including architects and subject matter experts.
D. The Scrum Master.
E. The Development Team, alone.

Answer: A

NEW QUESTION 10
When many Development Teams are working on a single product, what best describes the definition of "Done"? (Choose the best answer.)

A. Each Development Team defines and uses its ow
B. The differences are discussed and reconciled duringa hardening Sprint.
C. It depends.
D. Each Development Team uses its own but must make their definition clear to all other teams so the differences are known.
E. All Development Teams must have a definition of "Done" that makes their combined work potentially releasable.

Answer: D

NEW QUESTION 10
The Product Owner must release each Increment to production.

A. When it makes sense.
B. To make sure the Development Team is done every Sprint.
C. Whenever the product is free of defects.
D. Without exception.

Answer: A

NEW QUESTION 14
You have six teams using a traditional method to deliver a product. Your management has asked you to start using Scrum. In the initial project there were separate plans and teams for the layers of a software system, i.e. one for the front-end, one for the middle tier, one for the back-end, and one for the interfaces and services. This resembles what is known as component teams. But you have read that it's a good idea to have teams organized by feature.
What are the advantages of keeping component teams while starting Scrum?

A. There's less initial disruption than organizing into new team
B. As they start, they will discover what works best, and how to potentially re-organize towards this.
C. Component teams generally have the skills needed to create a working Increment of software that provides business value.
D. Because they have worked together for some time, they are likely able to start producing shippable Increments faster that new feature teams would.
E. There are fewer cross-team dependencies than working in feature teams.

Answer: A

NEW QUESTION 18
When is a Sprint over?

A. When the Product Owner says it is done.
B. When all Product Backlog items meet their definition of "Done".
C. When all the tasks are completed.
D. When the time-box expires.

Answer: D

NEW QUESTION 19
The Product Owner is not collaborating with the Development Team during the Sprint. What are two valuable actions for a Scrum Master to take? (Choose two.)

A. Inform the Product Owner's functional manager.
B. Stop the Sprint, send the Product Owner to a course and restart.
C. Bring up the problem in the Sprint Retrospective.
D. Coach the Product Owner in the values of Scrum and incremental delivery.
E. Nominate a proxy Product Owner.

Answer:

CD

NEW QUESTION 20
Marian is the Product Owner envisioning a project for a new release of her product. She made a projection of a release date based upon a sustained velocity of 17 completed units of work per Sprint. Over the first 3 Sprints, the average velocity was 13 for work that the Development Team estimated as 90% done. The Development Teams, feeling the need to meet the plan, figured that a velocity of 17 was within their reach.
A good way to continue is:

A. The Development Team makes sure that all of the selected scope per Sprint is as "Done" as possible.The undone work is estimated and added to the Sprint Backlog of the next Sprint, so it doesn't mess up the Product Backlog.
B. Add enough people to the Development Team for the deadline to be made.
C. The opportunity to inspect and adapt is los
D. Opaqueness has replaced transparenc
E. Predictability has dropped below zer
F. The produced software is not usabl
G. As the rules of Scrum have not been respected, it is the Scrum Master's duty to assess whether repair is possible, or a restart with a more reliable tea
H. If not, the Scrum Master should cancel the project.
I. The Development Team should remind Marian to find funding for enough Release Sprints in which the remaining work can be done.

Answer: A

NEW QUESTION 21
What is the time-box for the Sprint Planning meeting?

A. 4 Hours for a monthly Sprint.
B. 8 Hours for a monthly Sprint.
C. Monthly.
D. Whenever it is done.

Answer: B

NEW QUESTION 24
When many Scrum Teams are working on a single product, what best describes the Definition of Done? (Choose the best answer.)

A. Each Scrum Team defines and uses its ow
B. The differences are discussed and reconciled during a hardening Sprint.
C. The Scrum Masters from each Scrum Team define a common Definition of Done.
D. Each Scrum Team uses its own, but must make their definition clear to all other teams so the differences are known.
E. All Scrum Teams must have a Definition of Done that makes their combined work potentially releasable.

Answer: D

NEW QUESTION 28
What is included in the Sprint Backlog?

A. User Stories.
B. Tasks.
C. Use Cases.
D. Tests.
E. Any of the above (or others) which are a decomposition of the selected Product Backlog items.

Answer: E

NEW QUESTION 30
What are the two primary ways a Scrum Master keeps a Development Team working at its highest level of productivity? (Choose two.)

A. By ensuring the meetings start and end at the proper time.
B. By removing impediments that hinder the Development Team.
C. By facilitating Development Team decisions.
D. By keeping high value features high in the Product Backlog.

Answer: BC

NEW QUESTION 35
When is it most appropriate for a Development Team to change the definition of "Done"?

A. During Spring Planning.
B. Prior to starting a new Sprint.
C. During the Sprint Retrospective.
D. Prior to starting a new project.

Answer: C

NEW QUESTION 39
Which of the following best describes an increment of working software?

A. A decomposition of all Product Backlog items into tasks for future Sprint Backlog lists.
B. Additional features in a usable state that complement those delivered in previous iterations.
C. A new user interface design for functionality delivered in previous iterations.
D. An automated test suite to verify functionality delivered in previous iterations.
E. UML diagrams that describe how to deliver functionality in future iterations.

Answer: B

NEW QUESTION 41
Which Scrum Values are exhibited by not building Product Backlog items that have low business value? (Choose three.)

A. Economic Value Added.
B. Respect.
C. Focus.
D. Earned Value.
E. Courage.

Answer: BCE

NEW QUESTION 46
Why does a Development Team need a Sprint Goal?

A. A Sprint Goal only gives purpose to Sprint 0.
B. Sprint Goals are not valuabl
C. Everything is known from the Product Backlog.
D. The Development Team is more focused with a common yet specific goal.
E. A Sprint Goal ensures that all of the Product Backlog items selected for the Sprint are implemented.

Answer: C

NEW QUESTION 48
A product Increment must be released to production at the end of each Sprint.

A. True
B. False

Answer: B

NEW QUESTION 52
Who has the final say on the order of the Product Backlog?

A. The Development Team.
B. The Product Owner.
C. The Scrum Master.
D. The Stakeholders.
E. The CEO.

Answer: B

NEW QUESTION 56
Which two things are appropriate for a Scrum Master to do if the Development Team doesn't have the engineering tools and infrastructure to completely finish each selected Product Backlog item? (Choose two.)

A. Coach the Development Team to improve its skills, tools, and infrastructure over time and adjust the Definition of "Done" accordingly.
B. Encourage the Product Owner to accept partially "Done" increments until the situation improves.
C. Refocus the current Sprint on establishing the Development Team's infrastructure instead of delivering an increment.
D. Declare the Development Team not ready for Scrum.
E. Have the Development Team establish a Definition of "Done" that is actually possible to achieve given current circumstances.

Answer: AE

NEW QUESTION 58
The Sprint Goal is a result of Sprint Planning, as is the Sprint Backlog.

A. True
B. False

Answer: A

NEW QUESTION 60
What two factors are best considered when establishing the Sprint length? (Choose two.)

A. The organization has mandated similar length sprints.
B. The level of uncertainty over the technology to be used.
C. The frequency at which team formation can be changed.

D. The risk of being disconnected from the stakeholders.

Answer: BD

NEW QUESTION 65
A Scrum Master is keeping a list of open impediments, but it is growing and he/she has been able to resolve only a small portion of the impediments. Which three techniques would be most helpful in this situation? (Choose three.)

A. Consulting with the Development Team.
B. Prioritizing the list and working on them in order.
C. Arranging a triage meeting with all project managers.
D. Alerting management to the impediments and their impact.

Answer: ABD

NEW QUESTION 67
You are the Scrum Master on a newly formed Scrum Team. Which three of the following activities would probably help the team in starting up? (Choose three.)

A. Introduce a bonus system for the top performers in the team.
B. Have the Scrum Team members introduce themselves to each other and give a brief background of their skills and work history.
C. Have the development managers for each Development Team member introduce their direct reports and go over their responsibilities on the Scrum Team.
D. Ensure the Scrum Team members have compatible personalities.
E. Ensure the team understands they need a definition of "Done".
F. Ask the Product Owner to discuss the product or project, its history, goals, and context, as well as answer questions.

Answer: BEF

NEW QUESTION 70
What activities would a Product Owner typically undertake in the phase between the end of the current Sprint and the start of the next Sprint?

A. There are no such activitie
B. The next Sprint starts immediately after the current Sprint.
C. Refine the Product Backlog.
D. Work with the Quality Assurance departments on the Increment of the current Sprint.
E. Update the project plan with stakeholders.

Answer: A

NEW QUESTION 74
Five new Scrum Teams have been created to build one product. A few of the developers on one of the Development Teams ask the Scrum Master how to coordinate their work with the order teams. What should the Scrum Master do?

A. Teach the Product Owner to work with the lead developers on ordering Product Backlog in a way to avoid too much technical and development overlap during a Sprint.
B. Teach them that it is their responsibility to work with the other teams to create an integrated Increment.
C. Collect the Sprint tasks from the teams at the end of their Sprint Planning and merge that into a consolidated plan for the entire Sprint.
D. Visit the five teams each day to inspect that their Sprint Backlogs are aligned.

Answer: C

NEW QUESTION 75
Which outcome is expected as Scrum Teams mature?

A. They will improve their definition of "Done" to include more stringent criteria.
B. The Sprint Retrospectives will grow to be longer than 4 hours.
C. There is no need for a time-boxed Sprint, since time-boxes are only for new Scrum Teams.
D. Sprint Reviews will no longer be needed.
E. A Scrum Master is no longer needed since they are a mature team now.

Answer: A

NEW QUESTION 80
Who has the final decision about the order of items in the Product Backlog? (Choose the best answer.)

A. The Stakeholders.
B. The Product Owner.
C. The Scrum Team.
D. The Scrum Master.
E. The Developers.

Answer: B

NEW QUESTION 82
You have just been hired by a company new to Scrum. Your management has assigned you to be the Scrum Master of six new Scrum Teams. These teams will build one product. Select two conditions you should strive for in this scenario. (Choose two.)

A. There should be six Product Owners, one for each Scrum Team.
B. There should be six Product Owners, reporting to a chief Product Owner.
C. The product has one Product Backlog.
D. Each Scrum Team should have a separate Product Backlog.
E. There should be only one Product Owner.

Answer: CE

NEW QUESTION 84
During a Sprint Retrospective, for what is the Product Owner responsible?

A. Participating as a Scrum Team member.
B. Summarizing and reporting the discussions to the stakeholders that he/she represents in the Scrum Team.
C. Capturing requirements for the Product Backlog.
D. The Product Owner should not take part in Sprint Retrospectives.

Answer: A

NEW QUESTION 86
Which two of the following are true about the Scrum Master role? (Choose two.)

A. At the Sprint Review, the Scrum Master identifies what has been "done" and what has not been "done".
B. The Scrum Master teaches the Development Team to keep the Scrum meetings to their time-box.
C. The Scrum Master helps those outside the team interact with the Scrum Team.
D. The Scrum Master assigns tasks to Development Team members when they need work.
E. The Scrum Master is responsible for updating the Sprint Burndown.

Answer: BD

NEW QUESTION 88
A Product Owner wants advice from the Scrum Master about estimating work in Scrum. Which of these is the guideline that a Scrum Master should give? (Choose the best answer.)

A. Product Backlog items must be estimated in story points.
B. Estimates are made by the people doing the work.
C. Estimates must be in relative units.
D. Scrum forbids estimating.
E. Estimates are made by the Product Owner, but are best checked with the Development Team.

Answer: B

NEW QUESTION 91
What is the time-box for the Sprint Review?

A. As long as needed.
B. 2 hours for a monthly Sprint.
C. 4 hours for a monthly Sprint.
D. 4 hours and longer as needed.
E. 1 day

Answer: C

NEW QUESTION 96
What it the main reason for the Scrum Master to be at the Daily Scrum?

A. To gather status and progress information to report to management.
B. To write down any changes to the Sprint Backlog, including adding new items, and tracking progress on the burn-down.
C. He or she does not have to be there; he or she only has to ensure the Development Team has a Daily Scrum.
D. To make sure every team member answers the three questions.

Answer: C

NEW QUESTION 98
The purpose of a Sprint is to produce a done Increment of product.

A. True
B. False

Answer: A

NEW QUESTION 99
A Development Team is required to deliver a done Increment by the end of a Sprint. Select two statements that explain what "Done" means. (Choose two.)

A. All work the Development Team is willing to do.
B. Ready for integration.

C. No work left from the definition of "Done".
D. Whatever the Product Owner defines as quality.
E. All work to create software that is ready to be released to end users.

Answer: CE

NEW QUESTION 103
Every Scrum team must have a Product Owner and Scrum Master.

A. Tru
B. Outcomes affected by their participation and availability.
C. Fals
D. A Product Owner can be replaced by a business analyst in the Development Team.
E. Fals
F. A Scrum Master is only required when asked for by the Development Team.
G. Tru
H. Each must be 100% dedicated to the Scrum Team.

Answer: A

NEW QUESTION 105
When must a Product Owner release each Increment? (Choose the best answer.)

A. When it makes sense.
B. When the Scrum Team finishes their work.
C. Whenever the product is free of defects.
D. After every Sprint, Without exception.

Answer: A

NEW QUESTION 107
What is the recommended size for a Scrum Team? (Choose the best answer.)

A. At least 7.
B. 9
C. 10 or fewer.
D. 7 plus or minus 3.

Answer: C

NEW QUESTION 109
Who is responsible for engaging the stakeholders?

A. The Business Analyst.
B. The Development Team.
C. The Team Manager.
D. The Project Manager.
E. The Product Owner.

Answer: E

NEW QUESTION 113
You are the Scrum Master for four Scrum Teams working from the same Product Backlog. Several of the developers come to you complaining that work identified for the upcoming two Sprints will require full-time commitment from a technical specialist who is external to the teams. What are two key concerns for the Scrum Master to take into account in this situation? (Choose two.)

A. The desire to maintain a stable velocity.
B. The benefit of Development Teams figuring out a solution for themselves.
C. The need to have enough work to keep all Development Team members busy.
D. The ability of the Development Teams to produce integrated Increments.

Answer: BD

NEW QUESTION 115
Who should make sure everyone on the Development Team does his or her tasks for the Sprint?

A. The Project Manager.
B. The Product Owner.
C. The Scrum Master.
D. The Development Team.
E. All of the above.

Answer: D

NEW QUESTION 119

How much work must a Development Team do to a Product Backlog item it selects for a Sprint?

A. A proportional amount of time on analysis, design, programming, testing, and documentation.
B. As much as it can fit into the Sprin
C. Any remaining work will be transferred to a subsequent Sprint.
D. All development work and at least some testing.
E. As much as it has told the Product Owner will be done for every Product Backlog item it selects in conformance with the definition of "Done".

Answer: D

NEW QUESTION 120
Which does a self-organizing Development Team choose?

A. Sprint length.
B. How to best accomplish its work.
C. Stakeholders for the Sprint Review.
D. When to release, based on its progress.
E. Product Backlog ordering.

Answer: D

NEW QUESTION 125
A Scrum Team is a cohesive unit of professionals that consists of which of the following? (Choose all that apply.)

A. Users.
B. One Scrum Master.
C. Developers.
D. Customers.
E. One Product Owner.

Answer: BCE

NEW QUESTION 129
What happens if the Development Team cannot complete its work by the end of the Sprint?

A. The Sprint is extended and future Sprints use this new duration.
B. The Sprint length holds and the Development Team continuously learns what is actually possible to do within a Sprint of this length.
C. The Sprint is extended temporaril
D. Lessons are taken to ensure it doesn't happen again.

Answer: B

NEW QUESTION 130
How do you know that a Development Team is cross-functional?

A. Development Team has all the skills to create a potentially releasable increment by the end of every Sprint.
B. A few of the Development Team members pair program and do Test Driven Development.
C. There are no conflicts within the Development Team.
D. Every member of the Development Team is able to perform every task.

Answer: A

NEW QUESTION 134
Which topics should be discussed in the Sprint Review? (Choose the best answer.)

A. The Scrum process, and how it was used during the Sprint.
B. Coding and engineering practices.
C. The product Increment.
D. All of the above.

Answer: C

NEW QUESTION 139
Why is the Daily Scrum held at the same time and same place?

A. The consistency reduces complexity.
B. The place can be named.
C. The Product Owner demands it.
D. Rooms are hard to book and this lets it be booked in advance.

Answer: A

NEW QUESTION 144
Who determines when it is appropriate to update the Sprint Backlog during a Sprint?

A. The Project Manager.
B. The Development Team.
C. The Scrum Team.
D. The Product Owner.

Answer: B

NEW QUESTION 146
Which two activities will a Product Owner engage in during a Sprint? (Choose two.)

A. Run the Daily Scrum.
B. Prioritize the Development Team's work on the Sprint Backlog.
C. Update the Sprint burndown chart.
D. Answer questions from the Development Team about items in the current Sprint.
E. Work with the stakeholders.

Answer: DE

NEW QUESTION 151
How much time is required after a Sprint to prepare for the next Sprint?

A. The break between Sprints is time-boxed to 1 week for 30 day Sprints, and usually less for shorter sprints.
B. Enough time for the requirements for the next Sprint to be determined and documented.
C. Enough time for the Development team to finish the testing from the last Sprint.
D. Non
E. A new Sprint starts immediately following the end of the previous Sprint.
F. All of the above are allowed depending on the situation.

Answer: D

NEW QUESTION 154
Which three questions might be answered by Development Team members at the Daily Scrum? (Choose three.)

A. How is the Sprint proceeding?
B. What did I do yesterday that helped the Development Team meet the Sprint Goal?
C. Why were you late?
D. What will I do today to help the Development Team meet the Sprint Goal?
E. How many hours did I spend on the project yesterday?
F. What will I be working on tomorrow?
G. Do I see any impediment that prevents me or the Development Team from meeting the Sprint Goal?

Answer: BDG

NEW QUESTION 156
Which three behaviors demonstrate that a team is self-organizing? (Choose three.)

A. Stakeholders walking in at the Daily Scrum to check progress and work with the Scrum Master to optimize the functional scope for the Sprint.
B. The Development Team members are working within the boundaries of their functional description and nicely handing off work from analyst to developer to tester to integration.
C. The Product Owner doesn't need to be at Sprint Retrospectives.
D. The Development Team creating their own sprint backlog, reflecting all work that is part of the definition of "Done".
E. The Development Team has all the skills needed to create a releasable Increment.
F. Development Team members collaboratively selecting their own work during the Sprint.
G. The Development Team inviting external people to the Sprint Planning to ask them how to turn aProduct Backlog item into an Increment via a complete and detailed Sprint Backlog.
H. The Scrum Master is no longer needed.

Answer: ABG

NEW QUESTION 157
What is a Development Team responsible for? (Choose two.)

A. Resolving internal team conflicts.
B. Reporting productivity.
C. Selecting the Product Owner.
D. Organizing the work required to meet the Sprint Goal.

Answer: AD

NEW QUESTION 160
Scrum has a role called "Project Manager".

A. True
B. False

Answer: B

NEW QUESTION 162
As the Development Team starts work during the Sprint, it realizes it has selected too much work to finish in the Sprint. What should it do?

A. Inform the Product Owner at the Sprint Review, but prior to the demonstration.
B. Find another Scrum Team to give the excess work to.
C. As soon as possible in the Sprint, work with the Product Owner to remove some work or Product Backlog items.
D. Reduce the definition of "Done" and get all of the Product Backlog items "Done" by the new definition.

Answer: C

NEW QUESTION 166
Which two things should the Development Team do during the first Sprint? (Choose two.)

A. Make up a plan for the rest of the project.
B. Analyze, describe, and document the requirements for the subsequent Sprints.
C. Develop at least one piece of functionality.
D. Define the major product features and release plan architecture
E. Create an increment of potentially releasable software.

Answer: CE

NEW QUESTION 167
What is the accountability of the Product Owner during Sprint 0? (Choose the best answer.)

A. There is no such thing as Sprint 0.
B. Gathering, eliciting, and analyzing the requirements that will be inserted into the Product Backlog.
C. Make the complete project plan to commit date, budget, and scope to the stakeholders.
D. Determine the composition of the Development Teams so they have the capacity to deliver the completed forecast.
E. Make sure enough Product Backlog items are refined to fill the first 3 Sprints.

Answer: A

NEW QUESTION 170
What two techniques could the Scrum Master use when the Scrum Team gets caught in an internal disagreement about which development techniques to apply? (Choose two.)

A. Involve the complete Development Team.
B. Use coaching techniques; such as open questions and active listening.
C. Ask an external technical specialist to make the decision.
D. Send every team member to the company's HR department to express their concerns.

Answer: AB

NEW QUESTION 175
If burndown charts are used to visualize progress, what do they track?

A. Accumulated cost.
B. Individual worker productivity.
C. Work remaining across time.
D. Accumulated business value delivered to the customer.

Answer: C

NEW QUESTION 180
Which are properties of the Daily Scrum? (Choose two.)

A. It is facilitated by the team lead.
B. It is held first thing in the morning.
C. It is fifteen minutes or less in duration.
D. It is free from and designed to promote conversation.
E. It consists of the Scrum Master asking the Team members the three questions.
F. Its location and time remain constant.

Answer: CF

NEW QUESTION 185
When a Development Team determines that it will not be able to finish the complete forecast, who has to be present when reviewing and adjusting the Sprint work selected? (Choose the best answer.)

A. The Development Team.
B. The Product Owner and all stakeholders.
C. The Product Owner and the Development Team.
D. The Scrum Master, project manager and Development Team.

Answer: A

NEW QUESTION 189
When might a Sprint be abnormally cancelled?

A. When the Development Team feels that the work is too hard.
B. When the Sprint Goal becomes obsolete.
C. When the sales department has an important new opportunity.
D. When it becomes clear that not everything will be finished by the end of the Sprint.

Answer: B

NEW QUESTION 193
When is implementation of a Product Backlog item considered complete?

A. At the end of the Sprint.
B. When the item has no work remaining in order to be potentially released.
C. When QA reports that the item passes all acceptance criteria.
D. When all work in the Sprint Backlog related to the item is finished.

Answer: B

NEW QUESTION 197
What is the recommended size for a Development Team?

A. 7 plus or minus 3.
B. At least 7.
C. 9.
D. 3 to 9.

Answer: D

NEW QUESTION 199
If burndown charts are used to visualize progress, what does a trend line through a release burndown chart indicate?

A. The evolution of the cost spent on the project.
B. When all work will be completed to the Scrum Team can be released for other work.
C. When the work remaining will likely be completed if nothing changes on the Product Backlog or the Development Team.
D. When the project will be over if the Product Owner removes work that is equal in effort to any new work that is added.

Answer: C

NEW QUESTION 201
Several Sprints into a project, the Product Owner tells the Scrum Master that a key stakeholder just started using the product. The stakeholder is unhappy with the quality of the product. What are two good options for the Scrum Master? (Choose the best two answers.)

A. Wait to bring this up until the Sprint Retrospective.
B. Encourage the Product Owner to put quality specifications on the Product Backlog and express the stakeholder's concern to the Developers.
C. Bring the concern to the testers to improve how the Product is verified.
D. Explain to the Product Owner that it is up to the Developers to decide on acceptable quality standards.
E. Coach the Product Owner on how to talk with the Developers about this concern.

Answer: BC

NEW QUESTION 203
Which are appropriate topics for discussion in a Sprint Retrospective? (Choose the best three answers.)

A. Arranging the Sprint Backlog for the next Sprint.
B. The value of work currently represented in the Product Backlog.
C. Team relations
D. Definition of Done.
E. How the Scrum Team does its work.

Answer: BCE

NEW QUESTION 206
How often should Development Team membership change?

A. As needed, while taking into account a short term reduction in productivity.
B. Never, because it reduces productivity.
C. As needed, with no special allowance for changes in productivity.
D. Every Sprint to promote shared learning.

Answer: A

NEW QUESTION 211
Cross-functional teams are optimized to work on one technical layer of a system only (e.g. GUI, database, middle tier, interfaces).

A. True
B. False

Answer: B

NEW QUESTION 214
The Sprint Review is mainly an inspect and adapt opportunity for which group?

A. The Development Team and stakeholders.
B. The Product Owner and Development Team.
C. The Scrum Team and stakeholders.
D. The Product Owner and management.
E. The Development Team and management.
F. The Product Owner and stakeholders.

Answer: C

NEW QUESTION 217
What are two good ways for a Scrum Team to ensure security concerns are satisfied? (Choose two.)

A. Postpone the work until a specialist can perform a security audit and create a list of security-related Product Backlog items.
B. Add security concerns to the definition of "Done".
C. Add a Sprint to specifically resolve all security concerns.
D. Delegate the work to the concerned department.
E. Have the Scrum Team create Product Backlog items for each concern.

Answer: BE

NEW QUESTION 221
Which three purposes does the definition of "Done" serve? (Choose three.)

A. Guide the Development Team on how many Product Backlog items to select for the Sprint.
B. Create a shared understanding of when work is complete.
C. Describe the purpose, objective, and time-box of each Scrum event.
D. Describe the work that must be done before the Sprint is allowed to end.
E. Increase transparency.

Answer: BCD

NEW QUESTION 224
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