Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam

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NEW QUESTION 1
- (Topic 1)
Which product summarizes progress and is used to decide whether to amend the project scope or stop the project?

A. Checkpoint Report
B. End Stage Report
C. End Project Report
D. Product Status Account

Answer: B

NEW QUESTION 2
- (Topic 1)
How many tasks does the product-based planning technique describe?

A. One
B. Two
C. Three
D. Four

Answer: D

NEW QUESTION 3
- (Topic 1)
Identify the missing words in the following sentence.During the Initiating a Project process the [?] before a project is authorized.

A. minimum necessaryis done to decide if a project is worthwhile
B. aim is to establish sound foundations to achieve a successful project
C. Project Brief is assembled and approved
D. project approach appropriate for delivering a project is selected

Answer: B

NEW QUESTION 4
- (Topic 1)
Which statement about stages is true?

A. Management stages should be of the same duration
B. The use of technical stages is mandatory
C. The use of management stages is mandatory
D. Management stages are driven by specialist teams

Answer: C

NEW QUESTION 5
- (Topic 1)
What process is used by the Project Board to respond to an Exception Report?

A. Controlling a Stage
B. Managing a Stage Boundary
C. Managing Product Delivery
D. Directing a Project

Answer: D

NEW QUESTION 6
- (Topic 1)
If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

A. Checkpoint Report
B. Highlight Report
C. Issue Report
D. Product Status Account

Answer: C

NEW QUESTION 7
- (Topic 1)
Which is a purpose of the Managing Product Delivery process?

A. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
B. Provide a controlled link between the Project Manager and the Team Manager(s)
C. Enable the Project Board to requestupdates to the current Team Plan
D. Establish solid foundations for the project

Answer: B

NEW QUESTION 8
- (Topic 1)
Which is a difference between management and technical stages?

A. Management stages require planning and technical stages do not
B. Technical stages can overlap and management stages cannot
C. Management stages deliver products and technical stages do not
D. Technical stages require resources and management stages do not

Answer: B

NEW QUESTION 9
- (Topic 1)
Which is a purpose of the Controlling a Stage process?

A. Produce a Team Plan for the work to be assigned to a Team Manager
B. Select and implement actions that will resolve deviations from a plan within tolerance
C. Obtain approvals for products delivered in aWork Package
D. Update a Project Plan to incorporate the actuals from a Stage Plan

Answer: B

NEW QUESTION 10
- (Topic 1)
Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

A. Risk category
B. Risk description
C. Risk response
D. Risk status

Answer: C

NEW QUESTION 10
- (Topic 1)
Which product is NOT created in the Managing a Stage Boundary process?

A. Benefits Review Plan
B. End Stage Report
C. Lessons Report
D. Exception Plan

Answer: A

NEW QUESTION 12
- (Topic 1)
During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

A. End Stage Report
B. Team Plan
C. Work Package
D. Project Plan

Answer: D

NEW QUESTION 16
- (Topic 1)
Which is an objective of the quality review technique?

A. To identify a product's quality criteria
B. To provide assurance that the project is being conducted properly
C. To assess that a product conforms to set criteria
D. To ensure that staff are properly trained in the quality methods

Answer: C

NEW QUESTION 17
- (Topic 1)
How should the Team Manager report that tolerances are forecast to be exceeded?

A. Create an Exception Report
B. Create a Highlight Report
C. Raise an issue

D. Grant a concession

Answer: C

NEW QUESTION 22
- (Topic 1)
Which should be provided by a project mandate?

A. Terms of reference
B. Detailed Business Case
C. Stage tolerances
D. Initiation Stage Plan

Answer: A

NEW QUESTION 24
- (Topic 1)
Which principle helps to define what should be included and what should be excluded from a project?

A. Defined roles and responsibilities
B. Focus on products
C. Manage by stages
D. Continued business justification

Answer: B

NEW QUESTION 28
- (Topic 1)
Which two roles are linked by the Managing Product Delivery process?

A. Corporate or programme management and Project Board
B. Project Board and Project Manager
C. Project Manager and TeamManager
D. Team Manager and external supplier

Answer: C

NEW QUESTION 30
- (Topic 1)
Which of the following is NOT a purpose of the Closing a Project process?

A. Plan the activities required to close a project
B. Enable a comparison of the original objectives of a project against what was actually achieved
C. Enable premature closureif the Project Board request that a project should no longer continue
D. Provide a fixed point at which acceptance for the project product is confirmed

Answer: A

NEW QUESTION 33
- (Topic 1)
Which is a purpose of a Project Brief?

A. Capture lessons from previous projects
B. Ensure that there is a common understanding of the starting point for the project
C. Confirm that the Project Plan is able to deliver the Business Case
D. Define the quality techniques and standards to be applied during the project

Answer: B

NEW QUESTION 37
- (Topic 1)
Which regular report provides the Project Board with a summary of stage status?

A. Communication Management Strategy
B. Project Brief
C. Highlight Report
D. Checkpoint Report

Answer: C

NEW QUESTION 41
- (Topic 1)
Which role is responsible for the management of a risk assigned to it?

A. ProjectSupport

B. Risk owner
C. Risk actionee
D. Project Assurance

Answer: B

NEW QUESTION 42
- (Topic 1)
Which is NOT a purpose of the Organization theme?

A. Define a projectmanagement team structure
B. Define the level of tolerance for each level of the project management team
C. Define the Project Board's responsibility for directing the project
D. Define which role is accountable for the project's success

Answer: B

NEW QUESTION 43
- (Topic 1)
Which statement defines a risk?

A. A certain event occurring in the future that will have a negative impact on the project's objectives
B. An event that has already occurred that the Project Manager must deal with immediately
C. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
D. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

Answer: C

NEW QUESTION 45
- (Topic 1)
What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

A. Directing a Project
B. Managing a Stage Boundary
C. Controlling a Stage
D. Starting up a Project

Answer: C

NEW QUESTION 47
- (Topic 1)
Which of the following is NOT part of quality planning?

A. Define quality responsibilities
B. Gain acceptance of the project product
C. Agree acceptance criteria
D. Set quality tolerances

Answer: B

NEW QUESTION 48
- (Topic 1)
Which is an objective of the Managing Product Delivery process?

A. Sign-off completed Work Packages
B. Ensure the Business Case is kept under review
C. Report progress to the Project Board
D. Ensure that work on products is authorized and agreed with the team

Answer: D

NEW QUESTION 52
- (Topic 1)
What is defined as a temporary organization that is created for the purpose of delivering one or more business products?

A. Corporate or programme management
B. A project
C. A product breakdown structure
D. A user group

Answer: B

NEW QUESTION 57
- (Topic 1)
Which of the following is the Business Case used for during the Managing a Stage Boundary process?

A. Enable the Project Board to decide whether or not to authorize the project
B. Justify the continuing viability of the project
C. Enable the Project Board to decide whether or not to authorize project closure
D. Justify the initiation of a project

Answer: B

NEW QUESTION 59
- (Topic 1)
Identify the missing word in the following sentence. The [?] theme defines that the Project Board is responsible for the overall direction and management of the project,

A. Progress
B. Plans
C. Organization
D. Business Case

Answer: C

NEW QUESTION 64
- (Topic 1)
Which is a responsibility of the managing level within the project management team?

A. Set project tolerances
B. Approve stage completion
C. Ensure that the products areproduced within the constraints agreed with the Project Board
D. Appoint the project management team

Answer: C

NEW QUESTION 66
- (Topic 1)
Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

A. Controlling a Stage
B. Closing a Project
C. Directing a Project
D. Managing a Stage Boundary

Answer: D

NEW QUESTION 67
- (Topic 1)
Where should an off-specification be recorded?

A. Risk Register
B. Issue Register
C. Work Package
D. Configuration Management Strategy

Answer: B

NEW QUESTION 68
- (Topic 1)
Which of the following statements about the Closing a Project process are true?
1. The Closing a Project process provides a fixed point for the receipt of completed Work Packages for the work performed in the final stage.
2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved. Packages for the work performed in the final stage.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 aretrue
D. Neither 1 or 2 are true

Answer: B

NEW QUESTION 72
- (Topic 1)
Which of the following statements about the Project Initiation Documentation are true?
1. The Project Initiation Documentation is used to ensure that a sound basis exists exists before the Project Board authorizes a project.
2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project before the Project Board authorizes a project.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: C

NEW QUESTION 75
- (Topic 1)
Which is a responsibility of a risk owner?

A. Identify risks to the project that might occur in their department
B. Own and authorize theuse of the risk budget to fund risk responses
C. Manage, monitor and control all aspects of an assigned risk
D. Determine project risk appetite

Answer: C

NEW QUESTION 79
- (Topic 1)
Which is a type of issue?

A. An expected dis-benefit
B. An off-specification
C. Aproject outcome
D. A scope tolerance

Answer: B

NEW QUESTION 83
- (Topic 1)
Which describes the 'Identify Risks' step within the recommended risk management procedure?

A. Identify responses to risks documented in the Business Case
B. Gather information about the project environment and objectives
C. Identify the roles to be involved in risk management activities
D. Identify uncertainties that may impact on the delivery of the project objectives

Answer: D

NEW QUESTION 88
- (Topic 1)
Which statement about the Directing a Project process is FALSE?

A. Supports the PRINCE2 principle of manage by exception
B. Is triggered by a request to initiate a project
C. Covers the day-to-day activities of the Project Manager
D. Provides a mechanism for the Project Board to assure that there is continued business justification

Answer: C

NEW QUESTION 91
- (Topic 1)
What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

A. Directing a Project
B. Controlling a Stage
C. Managing a Stage Boundary
D. Managing Product Delivery

Answer: B

NEW QUESTION 96
- (Topic 1)
When considering risks, which describes an opportunity in a project?

A. An uncertain event that couldhave a negative impact on objectives
B. An uncertain event that could have a favourable impact on objectives
C. An event that has occurred resulting in a negative impact on objectives
D. An event that has occurred resulting in a favourable impact on objectives

Answer: B

NEW QUESTION 98
- (Topic 1)
Which is part of the PRINCE2 definition of a project?

A. An undertaking that consists of at least two management stages
B. A description of what must be delivered in order to gain acceptance
C. The total of a plan's products

D. A temporary organization that is created for the purpose of deliveringbusiness products

Answer: D

NEW QUESTION 99
- (Topic 1)
Why is a Project Brief produced?

A. To act as a trigger for the Starting up a Project process
B. To record the strategies andmanagement controls to be used by a project
C. To provide a full and firm foundation for the initiation of a project
D. To be used by the Project Board as a basis for reviewing the progress of a project

Answer: C

NEW QUESTION 102
- (Topic 1)
What is the definition of a project outcome?

A. A measurable improvement that is perceived as an advantage by one or more stakeholders
B. The reason for the project
C. The result of the change derived from using the project's outputs
D. The project's specialist products.

Answer: C

NEW QUESTION 105
- (Topic 1)
Which theme provides the controls to escalate any forecast beyond tolerance to the next management level?

A. Business Case
B. Plans
C. Progress
D. Quality

Answer: C

NEW QUESTION 108
- (Topic 1)
Which is a benefit of using PRINCE2?

A. Is a method specifically designed for technical projects
B. Provides for the efficient and economic use of management time
C. Includes many of the proven planning techniques, such as critical path analysis
D. Can be used tomanage both projects and programmes

Answer: B

NEW QUESTION 111
- (Topic 2)
Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

A. Manage by stages
B. Manage by exception
C. Continued business justification
D. Learn from experience

Answer: B

NEW QUESTION 115
- (Topic 2)
Which is a purpose of a Project Brief?

A. Enable the assembly of the project mandate
B. Describe the reporting requirements of the various layers of management involved with the project
C. Describe how changes to products will be controlled
D. Provide a solid basis for the initiation of the project

Answer: D

NEW QUESTION 118
- (Topic 2)
Which of the following take place before the initiation of a project?
1. Appoint the Executive
2. Capture requirements

3. Develop the Project Brief
4. Develop the detailed Business Case

A. 1, 2, 3
B. 1, 2, 4
C. 1, 3, 4
D. 2, 3, 4

Answer: A

NEW QUESTION 119
- (Topic 2)
What product should be used to confirm the version number of ail products in a particular stage?

A. Issue Register
B. Product Status Account
C. Product Description
D. Configuration Item Record

Answer: B

NEW QUESTION 124
- (Topic 2)
Which is NOT a requirement of a Stage Plan?

A. Produced to an appropriate level of detail to enable day-to-day control
B. Produced near to the end of the previous management stage
C. Approved and signed-off by Project Assurance
D. Approved at the end of a management stage

Answer: C

NEW QUESTION 129
- (Topic 2)
Which is NOT a purpose of a Benefits Review Plan?

A. Define the periodover which the cost-benefit analysis will be based
B. Describe how to measure the performance of the project's products in operational use
C. Define the scope, timing and ownership of the benefit reviews required
D. Describe how to measure and confirm anybenefits that are to be realised after the project is closed

Answer: A

NEW QUESTION 133
- (Topic 2)
Who carries out audits that are independent of the project?

A. Quality assurance
B. Project Assurance
C. Project Support
D. Project Manager

Answer: A

NEW QUESTION 135
- (Topic 2)
Which is NOT a recommended quality review team role?

A. Administrator
B. Chair
C. Producer
D. Reviewer

Answer: C

NEW QUESTION 138
- (Topic 2)
Which is a true statement about acceptance criteria?

A. Acceptance criteria are used to produce the customer's quality expectations
B. Acceptance criteria are less specific and precise than customer's quality expectations
C. Once agreed, acceptance criteria CANNOT be changed
D. Acceptance criteria should be agreed between the customer and the supplier

Answer: D

NEW QUESTION 141
- (Topic 2)
Which activity takes place within the Managing a Stage Boundary process?

A. Produce Highlight Reports
B. Take corrective action within the limits of a stage's tolerance
C. Produce an Exception Plan
D. Authorize a Stage Plan for the next stage

Answer: C

NEW QUESTION 146
- (Topic 2)
Which is a purpose of the Directing a Project process?

A. Provide the information required to confirm if it is worthwhile to initiate a project
B. Enable overall control of a project to be exercised by the Project Board
C. Establish the level of control required by the Project Board after initiation
D. Provide sufficient information so that the currentstage can be reviewed and the next Stage Plan approved

Answer: B

NEW QUESTION 149
- (Topic 2)
Identify the missing words in the following sentence.
A problem/concern, a request for change and [?] are the three types of issue.

A. a constraint
B. a deviation from tolerance
C. an off-specification
D. a threat

Answer: C

NEW QUESTION 153
- (Topic 2)
Which product documents the information needed to demonstrate continued business justification?

A. Business Case
B. Communication Management Strategy
C. Project Product Description
D. Quality Management Strategy

Answer: A

NEW QUESTION 155
- (Topic 2)
Which is a typical core activity within configuration management?

A. Assessment
B. Communication
C. Quality control
D. Status accounting

Answer: D

NEW QUESTION 159
- (Topic 2)
Which of the following statements about quality assurance and Project Assurance is true?

A. Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board
B. Project Assurance is independent of the Project; qualityassurance is only independent of the Project Manager
C. Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board
D. Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization

Answer: D

NEW QUESTION 161
- (Topic 2)
Which is one of the three levels of plan in PRINCE2?

A. Benefits Review Plan
B. Programme Plan
C. Team Plan
D. Project Brief

Answer:

C

NEW QUESTION 162
- (Topic 2)
In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

A. Product Description
B. Team Plan
C. Work Package
D. Stage Plan

Answer: C

NEW QUESTION 163
- (Topic 2)
Which should be funded from a change budget?

A. The Starting up a Project process
B. A fallback plan
C. An agreed change to the scope of a project
D. A change to a plan, within allocated tolerances, due to poor estimating

Answer: C

NEW QUESTION 165
- (Topic 2)
Which is a purpose of the Starting up a Project process?

A. Prevent poorly conceived projects from ever being initiated
B. Ensure the communication requirements of all stakeholders are documented
C. Learn lessons from this project
D. Document how changes required by corporate or programme management will be reviewed

Answer: A

NEW QUESTION 167
- (Topic 2)
Which enables the project's products and all interdependencies to be clearly identified and documented?

A. Product breakdown structure
B. Quality Management Strategy
C. Product-based planning technique
D. Quality review technique

Answer: C

NEW QUESTION 169
- (Topic 2)
Which is a purpose of a Lessons Report?

A. Improve the project management method for future projects
B. Detail open issues and risks that need to be managed after the project has closed
C. Compare the actual performance of the final stage against its plan
D. Provide a summary of the benefits realized during the project

Answer: A

NEW QUESTION 170
- (Topic 2)
Which is a purpose of the Controlling a Stage process?

A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
B. Provide a fixed reference point at which acceptance for the project product is confirmed
C. Enable the Project Board to be provided with sufficient information to authorize the next stage
D. Enable the organization to understand the work that needs to be done to deliver the project's products

Answer: A

NEW QUESTION 171
- (Topic 2)
Identify the missing words in the following sentence.
A benefit of adopting PRINCE2 is that it can be applied to [?] - and can easily be implemented alongside specialist techniques.

A. any type of project
B. programmes and projects
C. all types of programmes

D. business as usual

Answer: A

NEW QUESTION 174
- (Topic 2)
Which is created during the Starting up a Project process?

A. Project mandate
B. Project management team role descriptions
C. Communication Management Strategy
D. Quality Register

Answer: B

NEW QUESTION 179
- (Topic 2)
Which is a purpose of the Organization theme?

A. Ensure that the project organization structure will enable the project to deliver the business benefits in the required time frame
B. Define accountability within the project
C. Identify risk owners for the project
D. Define the quality methods and responsibilities for the management of the project

Answer: B

NEW QUESTION 182
- (Topic 2)
Which does a Project Manager produce to define and control the work to be done?

A. Configuration Item Record
B. Stage scope tolerance
C. Team Plan
D. Work Package

Answer: D

NEW QUESTION 185
- (Topic 2)
What theme provides all management levels within the project management team with mechanisms for monitoring and control?

A. Progress
B. Change
C. Organization
D. Quality

Answer: A

NEW QUESTION 187
- (Topic 2)
During the Initiating a Project process, which product is updated to incorporate the estimated time and costs from the Project Plan?

A. Project Product Description
B. Business Case
C. Project Brief
D. Project mandate

Answer: B

NEW QUESTION 192
- (Topic 2)
Identify the missing product in the following sentence.
When assessing an issue during the Controlling a Stage process, the [?] provides essential information to evaluate the viability of the project.

A. Project Brief
B. Benefits Review Plan
C. Project Initiation Documentation
D. Configuration Management Strategy

Answer: C

NEW QUESTION 194
- (Topic 2)
If Work Package tolerance is forecast to be exceeded, to whom should the Team Manager report?

A. Corporate management
B. Project Board
C. Project Assurance
D. Project Manager

Answer: D

NEW QUESTION 196
- (Topic 2)
Which may be funded from a risk budget?

A. Capturing identified threats and opportunities in the Risk Register
B. Specific management responses to a project's threats and opportunities
C. Producing risk summaries for inclusion in Highlight Reports
D. Any remaining open risks after the project has been closed

Answer: B

NEW QUESTION 200
- (Topic 2)
Which is NOT confirmed during the Initiating a Project process?

A. How the management and specialist products of the project should be baselined
B. How the method will be tailored for the size and complexity ofthe project
C. Whether the expected benefits have been achieved
D. Who will make decisions on any changes during the project

Answer: C

NEW QUESTION 204
- (Topic 2)
Which is a purpose of an Exception Plan?

A. Show the reason for the tolerance deviation from a Stage Plan or Project Plan
B. Reduce the number of exception assessments, by agreeing a budget to cover the costs of any requests for change
C. Identify the actions required to recover from the effect ofa tolerance deviation
D. Define the changes which are within the scope of the change budget

Answer: C

NEW QUESTION 209
- (Topic 2)
Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

A. Defined roles and responsibilities
B. Learn from experience
C. Manage by exception
D. Focus on products

Answer: B

NEW QUESTION 214
- (Topic 2)
What do acceptance criteria identify?

A. The approach that will be used to prove whether the project's products have been completed
B. A measureable improvement resulting from a project outcome
C. The measureable definitions of the attributes for a set of products to be acceptable to key stakeholders
D. The project controls set up during the process Initiating a Project

Answer: C

NEW QUESTION 215
- (Topic 2)
When should the Project Board refer to corporate or programme management for a decision?

A. The stage requires resources
B. It is forecast that project level tolerance will be exceeded
C. The Senior Supplier or Senior User needs to be changed
D. Any request for change needs to be approved

Answer: B

NEW QUESTION 220
- (Topic 2)

What takes place during the Closing a Project process?

A. The post-project benefits reviews are performed
B. Ownership of the project's products is transferred to the customer
C. An End Stage Report is prepared for the final stage
D. The project closure notification is reviewed and approved

Answer: B

NEW QUESTION 225
- (Topic 2)
Which is a purpose of an End Stage Report?

A. Summarize progress to enable the Project Board to decide what action to take next
B. Summarize how the project performed against the version of the Project Initiation Documentation used to authorize it
C. Provide the detailed analysis of a deviation and offer options for the way to proceed
D. Provide a plan for the next stage of the project

Answer: A

NEW QUESTION 230
- (Topic 3)
Which product records any project outcomes perceived as negative by stakeholders?

A. Business Case
B. Project Plan
C. CommunicationManagement Strategy
D. Project Product Description

Answer: A

NEW QUESTION 232
- (Topic 3)
Which is NOT one of the levels of plan recommended by PRINCE2?

A. Benefits Review Plan
B. Project Plan
C. Stage Plan
D. Team Plan

Answer: A

NEW QUESTION 237
- (Topic 3)
Identify the missing word in the following sentence.
The PRINCE2 method addresses project management with four integrated elements: principles, themes, [?] and tailoring PRINCE2 to the project environment.

A. activities
B. processes
C. products
D. quality

Answer: B

NEW QUESTION 239
- (Topic 3)
Which of the following are typical core activities within configuration management?
1. Planning
2. Risk assessment
3. Verification and audit
4. Identification

A. 1, 2, 3
B. 1, 2, 4
C. 1, 3 ,4
D. 2, 3, 4

Answer: C

NEW QUESTION 244
- (Topic 3)
Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

A. Executive
B. Senior User
C. Senior Supplier

D. Project Manager

Answer: B

NEW QUESTION 245
- (Topic 3)
What theme provides the justification for the project?

A. Quality
B. Plans
C. Progress
D. Business Case

Answer: D

NEW QUESTION 248
- (Topic 3)
Which describes risk appetite?

A. An organization's unique attitude towards risk-taking
B. The risks to the expected benefits
C. A common set of risk categories, risk scales and evaluation techniques
D. The budget set aside for potential changesto the scope of the project

Answer: A

NEW QUESTION 250
- (Topic 3)
Which is NOT obtained from a product's Product Description?

A. The product's quality criteria
B. Who will approve the product
C. The qualitymethod to be used
D. The development method to be used

Answer: D

NEW QUESTION 251
- (Topic 3)
Why would the Project Manager escalate an issue to the Project Board?

A. The Project Board is responsible for determining the priority of all issues
B. Direction is required on the best response for preventing the issue from occurring
C. The issue is forecast to cause a deviation beyond stage tolerance and advice is required
D. Escalating issues is a means of providing the Project Board with a regular update on their status

Answer: C

NEW QUESTION 252
- (Topic 3)
Why does PRINCE2 recommend three different levels of plans?

A. To cover initiation, specialist work and exception situations
B. To provide appropriate detailto each of the different levels of management within the project
C. As an allowance for initiation, product delivery and project closure
D. To match the different aspects of the product-based planning technique

Answer: B

NEW QUESTION 256
- (Topic 3)
Which is a purpose of the Directing a Project process?

A. Create and authorize the project mandate
B. Ensure that work on products allocated to the team is authorized and agreed
C. Control the day-to-day running of the project
D. Delegate day-to-day management of the project to the Project Manager

Answer: D

NEW QUESTION 257
- (Topic 3)
What product is used to maintain a record of those who have an interest in the project and their information requirements?

A. Project Plan

B. Communication Management Strategy
C. Project Brief
D. Project Product Description

Answer: B

NEW QUESTION 261
- (Topic 3)
Which is performed as part of the recommended risk management procedure?

A. Allocation of a budget to investigate issues facing the project
B. Review of risk management practices to ensure that they are performed effectively
C. Sending of information about risks tothe project to project stakeholders
D. Resolution of conflicts between the project and the programme board

Answer: C

NEW QUESTION 266
- (Topic 4)
Which is a true statement about PRINCE2 event-driven controls

A. Event-driven controls take place at predefined periodicintervals
B. Event-driven controls are produced at the frequency defined in a Work Package
C. Event-driven controls are used for decision making
D. Checkpoint Reports are event-driven controls

Answer: C

NEW QUESTION 268
- (Topic 4)
Why is it crucial that the Project Product Description clearly defines acceptance methods?

A. Enables Project Assurance to authorize quality activities
B. Defines how all project products will be reviewed and approved
C. Defines how it will be proven that the completed project product meets the customer's expectations
D. Provides confirmation that all project products have met their quality criteria

Answer: C

NEW QUESTION 273
- (Topic 4)
Which is a task of product-based planning?

A. Identify activities and dependencies
B. Write the Project Product Description
C. Prepare the Work Packages
D. Produce Product Status Accounts

Answer: B

NEW QUESTION 275
- (Topic 4)
Which should be funded by a change budget?

A. Increase in agreedscope
B. Increase in agreed scope
C. Increase in agreed scope
D. Handover activities

Answer: A

NEW QUESTION 277
- (Topic 4)
Identify the missing words in the following sentence. The role of [?] is responsible for carrying out a risk response action to respond to a particular risk.

A. Project Assurance
B. Project Support
C. the risk actionee
D. the risk owner

Answer: C

NEW QUESTION 280
- (Topic 4)
Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

A. Onlycorporate or programme management
B. Only the Project Board
C. Only the Project Manager
D. All levels of management

Answer: D

NEW QUESTION 285
- (Topic 4)
Which is a typical core activity within configuration management?

A. Quality assurance
B. Risk management
C. Verification and audit
D. Progress reporting

Answer: C

NEW QUESTION 289
- (Topic 4)
Which of the following statements about customer's quality expectations and acceptance criteria are true?
1. Customer's quality expectations form a specific and precise list of measurable criteria that a project product should meet in order to be acceptable to key stakeholders.
2. Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: D

NEW QUESTION 293
- (Topic 4)
Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

A. Project Brief
B. Project Initiation Documentation
C. Project mandate
D. Benefits Review Plan

Answer: B

NEW QUESTION 297
- (Topic 4)
Identify the missing word in the following sentence. The guiding obligations and good practices which determine whether the project is genuinely being managed using PRINCE2 form the [?] of the method.

A. Principles
B. Themes
C. Processes
D. Techniques

Answer: A

NEW QUESTION 299
- (Topic 4)
Which statement about the quality review technique is FALSE?

A. It enables a check to be made on a product's fitness for purpose
B. It defines the quality responsibilities of the project team
C. It supports the management of future changes by providing abaseline for a product
D. It is used to gain wider acceptance of a product by involving key interested parties

Answer: B

NEW QUESTION 304
- (Topic 4)
Which is NOT one of the PRINCE2 integrated elements?

A. Tailoring PRINCE2 to the project environment
B. The processes
C. The products
D. The themes

Answer: C

NEW QUESTION 309
- (Topic 4)
Identify the missing words in the following sentence. A purpose of the Plans theme is to [?] the project's plans

A. define a coding system to provide a unique identifier for the products within
B. summarize the results of the quality activities performed on
C. provide a framework to design, develop and maintain
D. define the project benefits to be achieved by each of

Answer: C

NEW QUESTION 313
- (Topic 4)
From whom does a Team Manager obtain approval for a completed product?

A. Project Manager
B. Project Support
C. The authoritydefined in the Product Description
D. Senior Supplier

Answer: C

NEW QUESTION 318
- (Topic 4)
Whose approval is needed to replace a Stage Plan with an Exception Plan?

A. Corporate orprogramme management
B. Project Board
C. Project Manager
D. Team Manager

Answer: B

NEW QUESTION 323
- (Topic 4)
Which process covers the work done by external suppliers who may NOT be using PRINCE2?

A. Closing a Project
B. Managing a Stage Boundary
C. Managing Product Delivery
D. Directing a Project

Answer: C

NEW QUESTION 325
- (Topic 4)
Which is a purpose of the Risk Register?

A. Describe the risk management techniques and standards to be applied to the project
B. Act as a central record of information relating to the identified risks for the project
C. Act as a repository forinformal issues
D. List the responsibilities for achieving an effective risk management procedure

Answer: B

NEW QUESTION 326
- (Topic 4)
Which plan provides the Business Case with costs during the Initiating a Project process?

A. Initiation Stage Plan
B. Project Plan
C. Stage Plan
D. Team Plan

Answer: B

NEW QUESTION 329
- (Topic 4)
Identify the missing words in the following sentence. A project is [?] organization that is created for the purpose of delivering business products.

A. a corporate
B. a temporary
C. an external
D. a technical

Answer: B

NEW QUESTION 330
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